2022 IU McKinney School of Law PRAC Report

Submitted by: IU McKinney School of Law Teaching, Assessment &

Evaluation Committee

Date:

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I. Introduction

A. Accreditation, Bar Passage, and Assessment Strategy

The IU Robert H. McKinney School of Law is accredited by the American Bar Association (ABA). Traditionally, law schools have used bar passage rates as the primary assessment mechanism for student attainment of program learning outcomes. For this reason, the law school's Teaching, Assessment, and Evaluation Committee has generally adopted a two-pronged assessment strategy that targets the school's bar passage rates as well as assessment of program learning outcomes.

This report will first, in this introduction, overview McKinney Law School's degree programs and the standards for assessment imposed by the ABA, the accrediting institution for the law school. Second, the report review bar passage results and efforts related to assisting students in passing the bar. Third, the report will review the substantial efforts made this year in assessment of program learning outcomes—in both creating a multi-year assessment plan and in performing assessments and obtaining data, both direct and indirect. Finally, the report will review the assessment of Diversity, Equity, and Inclusion (DEI) in the law school's educational program given the ABA's new DEI accreditation standards.

B. Degree Programs & Learning Outcomes

The IU Robert H. McKinney School of Law offers four degree programs, each of which have stated learning outcomes:

- The Juris Doctor (J.D.) degree: A three-year full-time or four-year part-time program that requires 90 credits to complete.
 - a. J.D. Learning Outcomes: https://mckinneylaw.iu.edu/admissions/jd/learning-outcomes.html
- 2. A Masters of Jurisprudence (M.J) degree: A 30 credit program designed for working professionals who do not wish to practice law or to pursue a J.D. degree.
 - a. M.J. Learning Outcomes: https://mckinneylaw.iu.edu/admissions/mj/learning-outcomes.html
- A Masters of Law (L.L.M) degree: A 24 credit program designed for three target groups:
 Individuals who have earned a foreign law degree and would like to improve their knowledge of U.S. law and, in some cases, take a U.S. bar exam;

U.S. lawyers a chance to hone their skills and deepen their knowledge of a specialized area of law; and 3) Legal scholars who hope to proceed to a Ph.D. or S.J.D. degree in hopes of pursuing an academic career.

- a. L.L.M. Learning Outcomes: https://mckinneylaw.iu.edu/admissions/llm/index.html
- 4. A Doctorate in Juridical Science (S.J.D.) degree: A research-based degree culminating in a dissertation.
 - S.J.D. Learning Outcomes: https://mckinneylaw.iu.edu/admissions/sjd/learning-outcomes.html

C. A.B.A. Assessment Requirements & New Diversity, Equity, & Inclusion Standards

ABA Standard 302 requires law schools to identify learning outcomes consistent with the law school's stated mission and goals for its J.D. program. Standard 304 requires that law schools:

- (1) identify, define, carry out and disseminate methods used for assessment about the attainment of its learning outcomes and determine the pedagogical effectiveness of the assessment activities;
- (2) employ a variety of assessment methods and activities, consistent with effective pedagogy, systematically and sequentially throughout the curriculum to assess student attainment its learning outcomes; and
- (3) provide feedback to students periodically and throughout their studies about their progress in achieving its learning outcomes.

The interpretation notes for Standard 304 anticipate that law schools will use both internal measures to determine attainment of program learning objectives as well as external methods such as bar passage rates and alumni surveys. For this reason, this report includes information on bar passage success initiatives as well as the law school's work on program assessment.

Notably, the ABA assessment requirements only require law schools to identify learning outcomes for their J.D. program, which is the primary program administered by the law school. Nevertheless, we have developed program learning objectives for our more minor programs, as linked to above, namely: the M.J, L.L.M., and S.J.D. programs.

In February 2022, the ABA adopted new accreditation standards dealing directly with Diversity, Equity & Inclusion. These new standards include the following:

ABA Standard 202:

(a) A law school shall adopt, publish, and adhere to a policy of non-discrimination that prohibits the use of admission policies or other actions to preclude admission of applicants or retention of students on the basis of race, color, ethnicity, religion, national origin, gender, gender identity or expression, sexual orientation, age, disability, or military status. (b) A law school shall adopt, publish, and adhere to policies that foster and maintain equality of opportunity for students, faculty, and staff, without discrimination or segregation on the basis of race, color, ethnicity, religion, national origin, gender, gender identity or expression, sexual orientation, age, disability, or military status.

ABA Standard 303:

- (b) A law school shall provide substantial opportunities to students for: . . .
 - (3) the development of a professional identity.
- (c) A law school shall provide education to law students on bias, cross-cultural competency, and racism:
 - (1) at the start of the program of legal education, and
 - (2) at least once again before graduation.

The interpretation notes for the new Standard 303(b) explain that "[p]rofessional identity focuses on what it means to be a lawyer and the special obligations lawyers have to their clients and society," which involves "an intentional exploration of the values, guiding principles, and well-being practices considered foundational to successful legal practice." Further, the standards explained that "students should have frequent opportunities for such development during each year of law school and in a variety of courses and co-curricular and professional development activities."

The interpretive notes for Standard 303(c) explain that "Standard 303(c)'s requirement that law schools provide education on bias, cross-cultural competency, and racism may be satisfied by, among other things, the following: (1) Orientation sessions for incoming students; (2) Lectures on these topics; (3) Courses incorporating these topics; or (4) Other educational experiences incorporating these topics."

2. Bar Passage and Academic Success Programs

In 2022, Indiana and other state bars moved back to in-person bar exams after having used virtual options throughout the Covid-19 pandemic. The law school offered the Practice and Supplemental Strategy (PASS) Program to all students, with students able to take practice bar questions and submit their answers for individual feedback and comment. Additionally, the law school continues to offer a Bar Exam Substance, Strategies, and Tactics course to upper-level students to help them prepare specifically for the bar.

Recently, the National Conference of Bar Examiners announced it will debut the "NextGen" bar exam in July 2026. This updated bar exam will feature fewer substantive topics and focus more on the "skills and knowledge needed in litigation and transactional legal practice." While we do not know when Indiana might adopt the "NextGen" bar, the eventual shift should benefit the Law School and its focus on practical skills and experiential learning.

Below are the Bar passage results for July 2021 through July 2022:

July 2021 (Comparative)

	Taking (McKinney)	Passing (McKinney)	Passing % (McKinney)	Taking (IN)	Passing % (IN)
1st Time					
Takers	167	130	77.84%	357	78.48%
Repeat Takers	30	7	23.33%	75	26.67%
Total Takers	197	137	69.54%	432	69.44%

February 2022(Comparative)

1 Cordally 2022(1	Taking (McKinney)	Passing (McKinney)	Passing %	Taking (IN)	Passing % (IN)
1st Time	, ,,	,	(()	75 ()
Takers	35	22	62.86%	83	71%
Repeat Takers	34	22	35.29%	78	37%
Total Takers	69	34	49.28%	161	55%

July 2022 (Comparative)

	Taking (McKinney)	Passing (McKinney)	Passing % (McKinney)	Taking (IN)	Passing % (IN)
1st Time Takers	178	131	73.6%	376	76%
Repeat Takers	37	11	29.73%	72	28%
Total Takers	215	131	66.05%	448	68%

The ultimate bar passage increased 5.75 percentage points between 2017 and 2020 to 91.34%. (ABA Standard 316 requires at least 75% of our graduates who sat for a bar exam to have passed within two years of their date of graduation.) There are several factors that contribute to this increase, including structured academic and bar support.

In September 2022, McKinney Law School asked a faculty member to serve as the Interim Director of Academic and Bar Success. Since then, the office has created new initiatives, including the addition of facilitated study groups for at-risk first year (1L) students. Further, we have uncovered data from practice bar exams showing in what legal subjects our students are deficient and are strategizing ways to increase student proficiency in those areas.

3. JD Program Assessment: JD Learning Outcomes & Assessment Plan

A. JD Learning Outcomes & Assessment

As part of the law school's reaccreditation effort several years ago, the law faculty adopted a set of eight learning outcomes for the JD program, which are available here: https://mckinneylaw.iu.edu/admissions/jd/learning-outcomes.html

2022 was a major year in furthering the work of assessment at the law school. In prior years, the Committee had worked to create rubrics for assessing the primary learning outcomes that had been adopted by the faculty for the JD Program. These included the following rubrics, which are attached as Exhibit A: 1) Legal Knowledge, Reasoning, and Analysis Rubric; 2) Legal Research Rubric; 3) Legal Writing Rubric; and 4) Experiential Learning Rubric. However, these rubrics largely went unused except by a handful of professors, and the results were not being effectively collected or analyzed. In 2022, the Committee drafted an initial multi-year assessment plan for the law school, which will be presented to the faculty and formally adopted in 2023. Second, the Committee began implementation of that plan by 1) obtaining a growth metric on the Legal Knowledge, Reasoning, and Analysis Rubric of each first year student at the completion of their first year in Spring 2022 and 2) laying the groundwork to obtain a growth metric in Spring 2023 for 1L students as to research and writing, as well as attainment metrics for upper classmen as to legal knowledge and as to research and writing. Third, the Committee obtained new assessment data, including from 1) a graduation survey administered by the law school (indirect); (2) LSSSE survey results (indirect); and (3) MPRE test results (direct).

B. The Assessment Plan

During 2022, the Assessment Committee worked on creating a multi-year assessment plan, which will be formalized and presented to the law school faculty for adoption in 2023. Under this plan, different learning outcomes are examined at different steps of the assessment process in rotating years. For a given learning outcome, there is planning and collecting data in year 1, analyzing data and proposing follow up in year 2, and implementing the follow up in year 3. This three-year cycle is then repeated as to each learning outcome on a rotating basis—so that in any given year only one or two learning outcomes are being assessed under the rubrics through direct data collection.

In the following chart, which summarizes this rotating assessment plan, Learning Outcome (LO) 1 represents assessment under the Legal Knowledge, Reasoning, and Analysis Rubric; LO2 represents assessment of Legal Research outcomes; LO3 represents assessment under the Legal Writing Rubric; LO4 represents assessment under an Ethical Responsibilities Rubric (which still needs to be drafted by the committee); and LO5 represents assessment under the Experiential Learning Rubric.

ANALYSIS AND REPORTING CALENDAR

Indicate (mark with an X) the years in which each Learning Outcome (LO) will be analyzed

and rep						
	LO 1: 1L Legal Knowledge	LO 1: 3L Legal Knowledge	LO 2: Research	LO 3: 1L & Upper Level Writing	LO 4: Ethical Resp.	LO 5: Experiential Learning
Year 1: 21-22	PLAN & COLLECT					
Year 2: 22-23	ANALYZE DATA, PROPOSE FOLLOW-UP	PLAN & COLLECT	PLAN & COLLECT	PLAN & COLLECT	MAKE RUBRIC	
Year 3: 23-24	FOLLOW-UP	ANALYZE DATA, PROPOSE FOLLOW-UP	ANALYZE DATA, PROPOSE FOLLOW- UP	ANALYZE DATA, PROPOSE FOLLOW-UP	PLAN & COLLECT	PLAN & COLLECT
Year 4: 24-25	PLAN & COLLECT	PLAN & COLLECT	FOLLOW- UP	FOLLOW-UP	ANALYZE DATA, PROPOSE FOLLOW- UP	ANALYZE DATA, PROPOSE FOLLOW-UP
Year 5: 25-26	ANALYZE DATA, PROPOSE FOLLOW-UP	ANALYZE DATA, PROPOSE FOLLOW-UP	PLAN & COLLECT	PLAN & COLLECT	FOLLOW- UP	FOLLOW-UP
Year 6: 26-27	FOLLOW-UP	FOLLOW-UP	ANALYZE DATA, PROPOSE FOLLOW- UP	ANALYZE DATA, PROPOSE FOLLOW-UP	PLAN & COLLECT	PLAN & COLLECT

In addition to this rotating plan for collection and analysis of direct data, the assessment committee has worked to identify and obtain other assessment data as to specific learning outcomes. Notably, the MPRE is a standardized test that provides some direct data as to our student's attainment of LO4 above, Ethical Responsibilities. Further, the LSSSE provides indirect data regarding LO1, Legal Knowledge, LO4, Ethical Responsibilities, and LO5, Experiential Learning.

C. Assessment Measures & Findings

A. Direct Measures

a. Assessment under the Legal Knowledge Rubric for All First Year Students

In Spring 2022, the Teaching, Assessment, & Evaluation Committee worked with the professors who teach the required first year (1L) law courses to try to assess every student in the entire 1L class (242 students) under the Legal Knowledge, Reasoning, and Analysis Rubric (LO1). Each professor assessed a slice of the class they taught under the rubric based on an essay exam response on the final for that class. Each professor assessed a different group of 25-35 students (achieved by assigning each professor to evaluate a specific set of student exam numbers). Because professors worked from exam numbers, the assessments were also anonymous—the professors did not know the identity of the students they were assessing. One professor ended up not completing the rubrics, so in total 209/242 of the 1L class were assessed.

The benchmark for minimum attainment of the learning outcome on the Legal Knowledge, Reasoning, and Analysis Rubric is "proficiency" (a 3/4) or "practice-ready" (a 4/4). However, for 1L students, we do not expect an entire class or even a majority to have attained the benchmark competence for this learning outcome. And we would expect very few to be "practice-ready" (a 4/4) at the conclusion of their 1L year. Instead, this is a growth metric to evaluate the effectiveness of our 1L program and for comparison with an attainment metric, which we will assess by evaluating 3L students on this same rubric for this learning outcome at the conclusion of Spring 2023.

The growth metric from this collection of direct data as to 1L attainment of LO1 (Legal Knowledge, Reasoning, and Analysis) is as follows:

- Issue Spotting (identifying relevant legal issues raised by clients' legal proglems)
 - 10% were practice-ready
 - o 41% were proficient
 - 41% were developing
 - 8% were deficient
- Understanding and Analysis of Law
 - 5% were practice-ready
 - o 31% were proficient
 - o 54% were developing
 - o 10% were deficient
- Use of Legally Significant Facts & Recognition of Missing Facts
 - 5% were practice-ready
 - 28% were proficient
 - o 58% were developing

- 9% were deficient
- Specific Application of Law to Factual Scenarios
 - o 3% were practice-ready
 - o 31% were proficient
 - 56% were developing
 - o 10% were deficient
- Selecting an Appropriate strategy
 - o 4% were practice-ready
 - o 22% were proficient
 - o 57% were developing
 - 16% were deficient

This data shows that approximately 90% of 1L students are well on their way in developing and/or attaining this learning outcome. This information will be shared with the McKinney Law School faculty and evaluated for follow-up measures during 2023.

b. MPRE Data

The Multistate Professional Responsibility Examination (MPRE) is a standardized test regarding the Rules of Professional Conduct that govern lawyers, and it is required for admission to the bars of all but two USA jurisdictions. States have different required scores for passing, with some states as low as 75, and some as high as an 86. This year, we were able to get the data regarding McKinney Law School students who sat for the March 2022 administration of the MPRE. Of 86 students, 26 (30.2%) did not achieve the passing score required by Indiana and 60 (69.8%) achieved a passing score for Indiana. This data is lower than what we would expect or hope to see. We plan to gather more data from other administrations of the test (it is administered three times a year), and also to work with faculty who teach students in this area and with those who advise students on preparing for and taking this exam to try to improve this metric.

B. Indirect Measures

a. 3L Learning Outcomes Survey

In August 2022, the Teaching, Evaluation, and Assessment Committee sent out to recent graduates a "3L Student Satisfaction Survey," that asked students to self-assess learning outcomes as to legal knowledge and training they received during their three years of schooling and to identify areas where they felt they had insufficient instruction or experience. Although this is indirect data, it is data that indicates from a student viewpoint whether they achieved specific learning outcomes. From a student perspective, this data indicates that students feel competent in their mastery of issue spotting, legal reasoning and analysis, and legal writing.

Interesting points of data from this survey regarding our Learning Outcomes include:

- 89% of students self-assess that they select "most" or "all" relevant issues, and thus are proficient at "issue spotting." (LO1-Legal Knowledge)
- 82% of students self-assess that they are proficient at understanding and analyzing law (LO1-Legal Knowledge)
- 91% of students self-assess proficiency in legal research skills (LO2-Research)
- 100% of students self-assess proficiency in organizing their legal writing (LO3-Writing)
- 30% of students reported that they did not feel they received sufficient training on
 evaluating appropriate strategies in a matter and helping the client understand and
 pursue the strategy that legally is the best for them. (LO5 Experiential Learning)
- 25% of students reported that they did not feel they received sufficient training on knowing when and how to make policy arguments. (LO1 Legal Knowledge)

b. LSSSE Data

The Law School Survey of Student Engagement is an external surveying service that surveys current law students and asks about their engagement in the program. Some of the questions asked and reported in the Executive Summary of the LSSSE survey provide indirect data as to achievement of learning outcomes for the JD program. Relevant survey responses of note include:

- McKinney Law students' self-assessment (for 1L, 2L, & 3L) as to "Learning to Think Like a Lawyer" is comparable to that of peer law schools (LO1-Legal Knowledge)
- 79% of 3Ls responded "very much" or "quite a bit" as to learning to think critically and analytically (LO1-Legal Knowledge)
- 55% of 3Ls responded "very much" or "quite a bit" as to learning to solve complex realworld problems (LO1-Legal Knowledge)
- 52% of 3Ls responded "very much" or "quite a bit" as to acquiring job and work related knowledge and skills (LO1-Legal Knowledge & LO5 Experiential Learning)
- 48% of 3Ls responded "very much" or "quite a bit" as to developing a personal code of values and ethics (LO4-Ethical Responsibilities)

5. Action Taken in Response to Findings & Efforts to Expand Collection of Data

This year was focused primarily on formulating a workable assessment plan and implementing a process to collect direct data. Data regarding bar passage and academic success measures were reported to faculty members at a faculty retreat in November 2022, which has led to both discussions and concrete efforts as to improving student attainment of competencies necessary to pass the bar. These discussions include potentially altering the first year curriculum and moving a 1L class to the second year of law school. Further, facilitated

study groups for identified at-risk 1L students was piloted in Fall 2022 and has been expanded in Spring 2023 based on the bar exam data received.

The direct data from assessing 1L students under the Legal Knowledge Rubric (LO1), as well as the MPRE data and student surveys, will be presented to the entire law faculty at a meeting this Spring semester 2023. From there the faculty will determine what responses and improvements need to be considered and/or implemented.

Further, in Spring 2023, we are expanding our efforts in collecting direct data, as we will be evaluating 1L students as to both legal research (LO2) and writing (LO3) at the conclusion of the first year Legal Communication and Analysis course using the same strategy as we used before—dividing the 1L class up between professors of that course. This will provide us with a growth metric as to these two learning outcomes. Further, we are planning at the same time to assess these same learning outcomes on upper class substantial writing projects and seminar papers to obtain an attainment metric. Finally, we will be assessing a slice of our 3L class on the Legal Knowledge (LO1) rubric to obtain an attainment metric of those who are completing the J.D. Program. This will help us track improvement from the growth metric data in 2022 from 1L students and to assess whether graduating students are in fact attaining benchmark competence as to these core learning outcomes of the JD program.

Finally, the Assessment Committee will be converting paper rubrics to Qualtrics surveys this semester to ease collection of direct data under our rotating assessment plan. Further, the committee needs to draft a rubric that assesses LO5, Ethical Responsibilities, so that it can be assessed and data collected next year in accordance with the assessment plan.

6. DEI Assessment for Compliance with New ABA Standards

The new ABA Standards 202 and 303, stated above, require that the law school educate students regarding professional identity, bias, cross-cultural competency, and racism through various educational experiences. Consequently, in Fall 2022, the Academic Affairs Committee of the law school conducted surveys to determine how our law school currently educates about professional identity, bias, cross-cultural competency, and racism. Surveys were emailed to all faculty, administration, and students. Below is a summary of what we learned from those surveys about the educational experiences offered through the law school regarding these topics.

- 19/19 responding professors discuss bias, cross-cultural competency, and racism in their courses
- Certain courses and programs provide extensive opportunities for education on these topics, including: the required Professional Responsibility course, experiential learning courses, study abroad programs & the LLM Program

- Educational experiences regarding bias, cross-cultural competency, and racism are also provided through the following fora:
 - 1L Law School Orientation (mandatory for incoming students)
 - Diversity & Inclusion Canvas session as part of asynchronous portion of 1L orientation, which includes resources and videos
 - Diversity & Inclusion Panel: introduce bias, intersectionality, and intercultural competence in law school classroom and beyond
 - Diversity & Inclusion's Creating Affirmative Spaces
 - Lunch and learn workshops for faculty, staff, and students
 - Topics include ableism, issues faced by LGBTQIA+ community, microaggressions, implicit bias, conflict style, difficult conversations
 - Diversity & Inclusion's Know Your Rights
 - · Partnership with IUPUI Graduate Education Office and UpNGo
 - Informational sessions for students
 - · Topics include traffic stops, renter's rights, voter's rights
 - Diversity & Inclusion's McKinney Conversations
 - Facilitated conversations with outside facilitators
 - IUPUI's Tunnel of Oppression: "an experiential learning program developed by Social Justice Education and Housing and Residence Life that provides IUPUI students a platform to share their narratives while highlighting contemporary social issues"
 - Diversity & Inclusion's Third Floor Thursdays
 - D&I led discussions for students from underrepresented backgrounds in the legal profession

After reviewing our current DEI efforts, in December 2022, the McKinney Law School faculty voted to enhance this education by creating asynchronous online courses that will be credit-bearing and required for all entering law students. In addition, 1L Law School Orientation will be broadened with a DEI lens and will require entering students to read the book, *Just Mercy*, and come to Orientation prepared to discuss it.

Exhibit A

Exam No.

Shorthand	Competency	Practice-Ready	Proficient	Developing	Deficient
Overarching	Identifying relevant	SELECTS and ANALYZES	SELECTS and ANALYZES	SELECTS and ANALYZES	SELECTS and ANALYZES
Issue Spotting	legal issues raised by	all relevant legal issues	most relevant legal	some relevant legal	few relevant legal
	clients' legal	and does not select	issues and rarely selects	issues and some	issues and many
	problems	irrelevant legal issues	irrelevant legal issues	irrelevant legal issues	irrelevant legal issues
Understand-	Identifying relevant	FORMULATES/CON-	FORMULATES/CON-	FORMULATES/CON-	SUMMARIZES/
ing and	legal rules applicable	STRUCTS all relevant	STRUCTS most relevant	STRUCTS some relevant	IDENTIFIES some
Analysis of	to each issue.	legal rules. SYNTHESIZES	legal rules. SYNTHESIZES	legal rules.	relevant legal rule.
Law	Synthesizes multiple	multiple authorities into	most authorities into a	SYNTHESIZES some	Either fails to
	authorities into a	a cohesive rule.	cohesive rule.	authorities into a	SYNTHESIZE authorities
	cohesive rule and	DEMONSTRATES a	DEMONSTRATES an	cohesive rule.	or does so in a manner
	understands how	thorough understanding	adequate understanding	DEMONSTRATES a	that is not cohesive.
	statutory, common	of how statutory, com-	of how statutory, com-	partial understanding	Poorly understands
	law, and	mon law, and constitu-	mon law, and constitu-	of how statutory,	how statutory, common
	constitutional law	tional law interact.	tional law interact.	common law, and	law, and constitutional
	interplay and evolve.			constitutional law	law interact.
				interact	
Use of Legally	Identifying legally	CHOOSES all legally	CHOOSES most legally	IDENTIFIES many	Fails to DIFFERENTIATE
Significant	significant facts	significant facts and no	significant facts and	legally significant facts	between legally
Facts and	applicable to each	legally irrelevant facts.	rarely identifies legally	and rarely identifies	significant and
Recognition of	issue; recognizing	IDENTIFIES all relevant	irrelevant facts.	legally irrelevant facts.	insignificant facts.
Missing Facts	and identifying	missing facts and	IDENTIFIES most	IDENTIFIES some	Fails to identify relevant
	relevant missing	DEMONSTRATES an	relevant missing facts	relevant missing facts	missing facts and/or
	facts, including	understanding of how to	and DEMONSTRATES	and recognizes the	assumes missing facts
	demonstrating an	discover such facts or	some understanding of	need to discover them.	into existence.
	understanding of	appropriately deal with	how to discover such		
	methods for	factual gaps.	facts or appropriately		
	discovering such		deal with factual gaps.		
	facts and dealing				
	with factual gaps				
	where facts are				
	unavailable.				

COMPETENCIES FOR LEGAL KNOWLEDGE, REASONING, AND ANALYSIS: PROGRAM OBJECTIVE ONE

Shorthand	Competency	Practice-Ready	Proficient	Developing	Deficient	N/A
Specific	Applying the relevant	JUSTIFIES selection of	Mostly JUSTIFIES	Partially JUSTIFIES	Makes a mostly	
application of	legal rules to the	legally significant rules	selection of legally	selection of legally	unsupported statement	
law to factual	legally significant	and facts.	significant rules and	significant rules and	about the relevant law	
Scenarios	facts and, as	EVALUATES the strength facts.	facts.	facts.	that is largely devoid of	
	necessary,	of opposing	Makes some arguments	Sometimes makes	critical analysis.	
	analogizing and	viewpoints/arguments.	concerning the strength	arguments concerning	•	
	distinguishing	SUPPORTS arguments	of opposing	the strength of		
	authorities, and	with persuasive analysis.	viewpoints/arguments.	opposing		
	responding to		SUPPORTS some	viewpoints/arguments.		
	counterarguments.		arguments with	Fails to support		
			persuasive analysis.	arguments with		
				persuasive analysis.		
Selecting an	Drawing and	SELECTS an effective	SELECTS an appropriate	SELECTS a plausible	RECOMMENDS a course	N/A
appropriate	presenting	strategy and PRESENTS	strategy and PRESENTS	strategy and PRESENTS of action to the client	of action to the client	
Strategy	appropriate	A CONVINCING OPINION	A GOOD OPINION to the	that recommendation	that is unrealistic or	
	conclusions based on	to the client to achieve	client to achieve client's	to the client.	likely to be ineffective.	
	the facts, taking into	client's realistic	realistic objectives and			
	account the clients'	objectives and	resources.			
	interests, goals, and	resources.				
	objectives.					

COURSES: Doctrinal Courses and any other course focused on legal knowledge, reasoning and analysis.

Definitions:

Practice-Ready: Could be used in practice as written [only minor edits/changes needed]

Proficient: Could be used in practice with some editing by a supervising attorney

Developing: Could be used in practice with substantial editing/re-writing

Deficient: Could not be used in practice

LEGAL RESEARCH RUBRIC: PROGRAM OBJECTIVE THREE

Competency	Practice-Ready	Proficient minute	Developing	Deficient
Develop legal research	DEVELOPS specific legal		DEVELOPS vague research	Fails to DEVELOP research
questions and appropriate	research questions and	research questions and	questions and strategies	questions or research
research strategies	strategies that are very	strategies that are	that may lead to relevant	strategies are likely to be
	likely to identify relevant	somewhat likely to	sources.	fruitless or misleading.
	sources efficiently.	identify relevant sources		
		efficiently.		
Identify appropriate	SELECTS appropriate	Mostly SELECTS	Sometimes confuses	Confuses primary and
primary and secondary	primary and secondary	appropriate primary and	primary and secondary	secondary sources, and
sources for a legal	sources.	secondary sources.	sources, or sometimes	fails to SELECT
research question.			fails to SELECT	appropriate sources.
			appropriate sources.	
Use search tools and	UTILIZES search tools and	Mostly UTILIZES search	Sometimes UTILIZES	Fails to UTILIZE search
finding aids to find	finding aids to effectively	tools and finding aids to	search tools and finding	tools and finding aids to
materials relevant to legal	and efficiently find	effectively and efficiently	aids to effectively find	find relevant materials.
research question.	relevant materials.	find relevant materials.	relevant materials.	
Considering jurisdiction	SELECTS relevant and	Mostly SELECTS relevant	Sometimes SELECTS	Fails to SELECT
and weight of authority,	appropriate sources, and	and appropriate sources,	relevant and appropriate	appropriate or relevant
selects relevant and	ANALYZES differences in	and ANALYZES differences	sources, but fails to	sources, or correctly
appropriate sources	jurisdiction and weight of	in jurisdiction and weight	ANALYZE articulates	ANALYZE differences in
	authority.	of authority.	differences in jurisdiction	jurisdiction and weight of
			and weight of authority.	authority.
Evaluate a source's	Correctly EVALUATES a	Mostly correctly	Sometimes correctly	Fails to EVALUATE or
validity, currentness, and	source's validity,	EVALUATES a source's	EVALUATES a source's	incorrectly EVALUATES a
authority	currentness, and	validity, currentness, and	validity, currentness, and	source's validity
	authority.	authority.	authority.	Source Symming,

COURSES:

Baseline	Advanced	Capstone
1L legal research		Advanced writing requirement

Competencies for Legal Writing

Competency	Practice-Ready	Proficient	Developing	Deficient
Overarching	SELECTS and ANALYZES all	SELECTS and ANALYZES	SELECTS and ANALYZES	SELECTS and ANALYZES
Issue Spotting	relevant legal issues and	most relevant legal issues	some relevant legal issues	few relevant legal issues
19	does not select irrelevant	and rarely selects irrelevant	and some irrelevant legal	and many irrelevant legal
	legal issues.	legal issues.	issues.	issues.
Demonstrates	SELECTS AND UTILIZES all	SELECTS AND UTILIZES most	SELECTS AND UTILIZES some	Fails to UTILIZE sources
Proper Use of	sources wisely and	sources wisely and	sources wisely and	wisely and appropriately.
Authority	appropriately. Properly	appropriately. Properly	appropriately. Properly	FAILS to properly
	ATTRIBUTES all ideas to	ATTRIBUTES most ideas to	ATTRIBUTES some ideas to	ATTRIBUTE ideas to
	correct sources.	correct sources.	correct sources.	correct sources.
Demonstrates	PRESENTS all ideas and	PRESENTS most ideas and	PRESENTS some ideas and	PRESENTS few ideas and
Effective	supporting information in	supporting information in	supporting information in	supporting information in
Organization	logical order. Always	logical order. Mostly	logical order. Somewhat	logical order. Fails to
	UTILIZES an appropriate	UTILIZES an appropriate	UTILIZES an appropriate	UTILIZE an appropriate
	paradigm and without	paradigm and without	paradigm and without	paradigm or does so with
	unnecessary repetition.	unnecessary repetition.	unnecessary repetition.	unnecessary repetition.
Understanding	FORMULATES/CONSTRUCT	FORMULATES/CONSTRUCTS	FORMULATES/CONSTRUCTS	SUMMARIZES/IDENTIFIES
and Analysis of	S all relevant legal rules.	most relevant legal rules.	some relevant legal rules.	some relevant legal rules.
Law	SYNTHESIZES multiple	SYNTHESIZES most	SYNTHESIZES some	Either fails to SYNTHESIZE
	authorities into a cohesive	authorities in to a cohesive	authorities into a cohesive	authorities or does so in a
	rule. DEMONSTRATES a	rule. DEMONSTRATES an	rule. DEMONSTRATES a	manner that is not
	thorough understanding of	adequate understanding of	partial understanding of	cohesive. Poorly
	how statutory, common	how statutory, common law,	how statutory, common law,	understands how
	law, and constitutional law	and constitutional law	and constitutional law	statutory, common law,
	interact.	interact.	interact.	and constitutional law
				interact.
Use of Legally	CHOOSES all legally	CHOOSES most legally	IDENTIFIES many legally	Fails to DIFFERENTIATE
Significant Facts	significant facts and no	significant facts and rarely	significant facts and rarely	between legally significant
and Recognition	legally irrelevant facts.	identifies legally irrelevant	identifies legally irrelevant	and insignificant facts.
of Missing Facts	IDENTIFIES all relevant	facts. IDENTIFIES most	facts. IDENTIFIES some	Fails to identify relevant
	missing facts and	relevant missing facts and	relevant missing facts and	missing facts and/or
	DEMONSTRATES an	DEMONSTRATES some	recognizes the need to	assumes missing facts into
	understanding of how to	understanding of how to	discover them.	existence.
	discover such facts or	discover such facts or		
	appropriately deal with	appropriately deal with		
	factual gaps.	factual gaps.		

Competencies for Legal Writing

Specific	JUSTIFIES selection of	Mostly JUSTIFIES selection	Partially JUSTIFIES selection	Makes a mostly
Application of	legally significant rules and	of legally significant rules	of legally significant rules	unsupported statement
Law to Factual	facts. EVALUATES the	and facts. Makes some	and facts. Sometimes	about the relevant law
Scenarios	strength of opposing	arguments concerning the	makes arguments	that is largely devoid of
	viewpoints/arguments.	strength of opposing	concerning the strength of	critical analysis.
	SUPPORTS arguments with	viewpoints/arguments.	opposing	
	persuasive analysis.	SUPPORTS some arguments	viewpoints/arguments. Fails	
		with persuasive analysis.	to support arguments with	
		,	persuasive analysis.	
Legal Analysis:	Always USES policy	Sometimes USES policy	Rarely USES applicable	Does not MAKE policy
Policy	arguments where	arguments when applicable.	policy arguments.	arguments.
	applicable.			
Demonstrates	Always ADAPTS tone and	Often ADAPTS tone and	Sometimes ADAPTS tone	Rarely ADAP IS tone and
Appropriate	detail to audience,	detail to audience, purpose,	and detail to audience,	detail to audience,
Tone	purpose, and context.	and context.	purpose, and context.	purpose, and context.
Demonstrates	Always EMPLOYS clear and	Often EMPLOYS clear and	Sometimes EMPLOYS clear	Rarely EMPLOYS clear and
Appropriate	precise communication	precise communication	and precise communication	precise communication
Style	tools. Always	tools. Often	tools. Often	tools. Rarely
	DEMONSTATES attention	DEMONSTRATES attention	DEMONSTRATES attention	DEMONSTRATES attention
	to detail. Always UTILIZES	to detail. Often UTILIZES	to detail. Often UTILIZES	to detail. Rarely UTILIZES
	proper citation, language,	proper citation, language,	proper citation, language,	proper citation, language,
	grammar, punctuation,	grammar, punctuation,	grammar, punctuation,	grammar, punctuation,
	and/or style convention.	and/or style conventions.	and/or style conventions.	and/or style conventions.
Demonstrates	Always MEETS deadlines.	Consistently MEETS	Often MEETS deadlines.	MISSES deadlines. Rarely
Compliance	Always FOLLOWS provided	deadlines. Consistently	Often FOLLOWS provided	FOLLOWS provided
with Formal	instructions. Always	FOLLOWS provided	instructions. Often	instructions. Rarely
Requirements	OBSERVES applicable rules.	instructions. Consistently	OBSERVES applicable rules.	OBSERVES applicable
	Always INCLUDES all	OBSERVES applicable rules.	Often INCLUDES all relevant	rules. Rarely INCLUDES all
	relevant components.	Consistently INCLUDES all	components.	relevant components.
		relevant components.		

Experiential Learning Rubric

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Laste Logai Smiles	Needs considerable development of this competency	Needs substantial direction from faculty member or supervising attorney	Needs some direction from faculty member or supervising attorney	Needs minimal or no direction	
Legal Knowledge, Analysis, and Reasoning: Identifies relevant legal	RARELY demonstrates appropriate legal	SOMETIMES demonstrates appropriate	OFTEN demonstrates appropriate legal knowledge,	CONSISTENTLY demonstrates appropriate	N/A
issues; synthesizes multiple authorities; identifies legally significant facts and applies law thereto, analogizing to and distinguishing authorities.	knowledge, analysis, and reasoning.	legal knowledge, analysis, and reasoning.	analysis, and reasoning.	legal knowledge, analysis, and reasoning.	
Legal Research: Uses research tools effectively and efficiently to find relevant	RARELY uses research tools effectively to find	SOMETIMES uses research tools effectively	OFTEN uses research tools effectively to find necessary	CONSISTENTLY uses research tools effectively to	N/A
materials and evaluates a source's relevance, validity, currentness, and	necessary legal authority.	to find necessary legal authority.	legal authority.	find necessary legal authority.	
Legal Writing: Writes clearly and	RARELY writes clearly,	SOMETIMES writes	OFTEN writes clearly,	CONSISTENTLY writes	N/A
persuasively, relying on relevant law and fact; follows provided instructions;	persuasively, and in compliance with	clearly, persuasively, and in compliance with instructions rules and/or	persuasively, and in compliance with instructions,	clearly, persuasively, and in compliance with instructions rules and/or	
rules, formats, and conventions; includes all relevant components; employs	convention.	convention.		convention.	
Ethical Knowledge and Behavior: Understands and able to fulfill core	RARELY demonstrates ethical knowledge and	SOMETIMES demonstrates ethical	OFTEN demonstrates ethical knowledge and behavior.	CONSISTENTLY demonstrates ethical	N/A
fiduciary duties to clients and ethical responsibilities; identifies and analyzes ethical issues and informs supervisor of such.	behavior.	knowledge and behavior.		knowledge and behavior.	11
Problem Solving: Accurately assesses client and/or legal problem; identifies alternative solution strategies; develops and implements workable plan of action	RARELY exhibits effective problem solving.	SOMETIMES exhibits effective problem solving.	OFTEN exhibits effective problem solving.	CONSISTENTLY exhibits effective problem solving.	N/A
Professional Communication: Interacts effectively and respectfully when speaking, listening, and/or writing to lawyers, clients, staff, adversaries, judges, and others.	RARELY interacts with others in a professional manner.	SOMETIMES interacts with others in a professional manner.	OFTEN interacts with others in a professional manner.	CONSISTENTLY interacts with others in a professional manner.	N/A

Basic Legal Skills	Level 1: Needs considerable development of this competency	Level 2: Needs substantial direction from faculty member or supervising attorney	Level 3: Needs some direction from faculty member or supervising attorney	Level 4: Needs minimal or no direction	N/A
Active Listening: Listens and responds appropriately during group and individual exchanges by articulating thoughtful responses to questions and discussions.	RARELY employs active listening.	SOMETIMES employs active listening.	OFTEN employs active listening.	CONSISTENTLY employs active listening.	N/A
Time Management: Meets deadlines; keeps regular and dependable hours; is punctual; implements and communicates clear and efficient timelines.	RARELY exhibits ability to manage time.	SOMETIMES exhibits ability to manage time.	OFTEN exhibits ability to manage time.	CONSISTENTLY exhibits ability to manage time.	N/A
Teamwork: Keeps team members informed; listens to others ideas; contributes ideas; accepts feedback; demonstrates self-motivation; substantially contributes to the final work product.	RARELY contributes to team.	SOMETIMES contributes to team.	OFTEN contributes to team.	CONSISTENTLY contributes to team.	N/A
Fact Investigation: Evaluates known facts and applies law to develop legal strategy; effectively obtains, records, and organizes discovery; reassesses strategy and conclusions based on investigation.	RARELY able to perform effective fact investigation.	SOMETIMES performs effective fact investigation.	OFTEN performs effective fact investigation.	CONSISTENTLY performs effective fact investigation.	N/A
Negotiation: Effectively assesses strengths and weaknesses of case; able to leverage strengths to effectively advance client's interests; understands and utilizes various negotiation strategies.	RARELY able to engage in effective negotiation.	SOMETIMES engages in effective negotiation.	OFTEN engages in effective negotiation.	CONSISTENTLY engages in effective negotiation.	N/A